

2019 ANNUAL MESSAGE







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LEADERSHIP MESSAGE

This season, we were The Hall Where It Happened. The long-anticipated national tour of *Hamilton* made its first stop in Connecticut at The Bushnell, and to say that it was the focus of our year would not capture the magnitude of the hold that this show had on our patrons, our staff, and our region.

The excitement actually started at our season announcement in the spring of 2017, when we first told our subscribers that *Hamilton* would be visiting us for three weeks, and our staff began planning for the show's on-sale and eventual arrival in Hartford. The Bushnell's ever-growing commitment to audience engagement and patron experience meant we had to ensure the best possible interaction with our customers every step of the way. It wasn't easy, but we were able to meet and in most cases exceed expectations to deliver a new standard of patron care that we will continue to build on as we constantly sharpen our focus on our relationships with our customers. The photos on this page show some of the ecstatic patrons and dedicated staff who came to The Bushnell very early on the morning of September 8 to secure their coveted *Hamilton* tickets.

It was a year of unprecedented financial success. Broadway is The Bushnell's brand, its bread and butter. And with such strong touring product available to us this season, we were able to bring in nearly \$33 million in revenue from the immense variety of offerings in our halls. Almost every Broadway Series offering met or exceeded its revenue goal—a very gratifying result and a testament to the ongoing health and popularity of Broadway as well as the exceptional hard work of our staff and volunteers.

Surplus years are the exception, of course, so instead of simply celebrating our success (though we were sure to do that too—we earned it), we continue to look down the road to the overall financial well-being of The Bushnell and to plan for leaner years and long-term prudent financial stewardship of the institution. That is one of the many reasons the generosity of our donors, sponsors, and funders is as important to us in boom years as it is in times of struggle. We are committed to paying off our \$9.2 million debt in the next three years and a blockbuster or two won't get us there. We need you, more than ever.

While *Hamilton* may have stolen focus this season, the world of The Bushnell is not all showtunes and scene changes. The pages of this Annual Message document the amazing breadth and depth of our mission and our impact on the community. We are as dedicated to being a leader in learning as we are to bringing you the next big Broadway hit. We're committed to stimulating and leading important conversations in Connecticut and beyond, and you are an important part of that mission. Your dedication to The Bushnell through your attendance at our events, your financial support, and your participation in our community is the real blockbuster that will sustain us long after the curtain comes down on the latest hit show. You are the stars of this and every season, and

we thank you.

Jay S. Benet, Chair, Bushnell Board of Trustees

David R. Fay, President and Chief Executive Officer

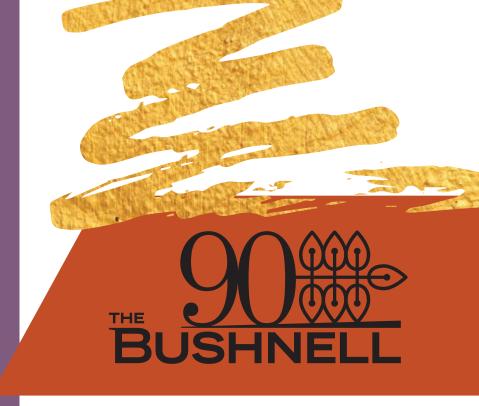








Patrons and staff at *Hamilton's* September 8 onsale event



WE'RE 90!

Over the course of the next year, you'll be seeing a lot of our special 90th Anniversary logo. More than just another birthday, our 90th season gives us the opportunity to focus on key elements of The Bushnell's mission as we look ahead to celebrating a century of serving the greater Hartford community (a milestone that will be here before we know it).

Look for special events, programming, and exhibits that will highlight many of the ways we engage our community:

- By activating the arts to impact the lives of hundreds of thousands of patrons, students and families
- By presenting and producing highquality theatrical experiences enhanced with state-of-the-art patron engagement
- By expanding and deepening our leadership in arts-in-education initiatives
- By stimulating meaningful community conversation and engagement

FINANCIAL HIGHLIGHTS FISCAL YEAR 2019*

The Bushnell experienced unprecedented financial success this year, generating over \$3 million in operating surplus, allowing for a final net income after depreciation of \$1.8 million.

This significant financial accomplishment was a major step forward in our goal to stabilize our financial future and pay off our debt in 2022.

This year we hosted over two hundred performances, entertaining 350,000 guests and grossing nearly \$33 million in ticket sales and related revenues. And our generous community of donors provided us over \$4.7 million in contributed support, enabling our continued commitment to offer valuable community and unique educational programming.

ASSETS

Total Assets	\$ 73,689,009
& Other Assets	
Receivables, Prepaid Expenses	\$ 4,569,238
Property & Equipment, Net	\$40,915,746
Investments	\$26,265,846
Cash	\$ 1,938,179

LIABILITIES & NET ASSETS

Total Liabilities	\$ 19.241.538
Notes Payable	\$11,041,558
Advanced Ticket Sales	\$ 4,948,473
Accrued Liabilities	
Accounts Payable &	\$ 3,251,507

Total Net Assets	\$ 54,447,471
Net Assets with Donor Restrictions	\$16,428,248
Unrestricted Net Assets	\$38,019,223

Total Liabilities & Net Assets \$ 73,689,009

REVENUES

Total Revenue	\$ 38,691,956
Investment Earnings	\$ 1,061,445
Contributed Support	\$ 4,724,480
Theater & Other Earned Revenues	\$32,906,031

EXPENSES

Total Expenses	\$	36,889,385
Fundraising Costs	\$	1,738,397
General & Administrative Expenses	\$	3,020,933
Operating Expenses		
Building & Other	\$	4,908,390
Performance Related Expenses	\$2	27,221,665

REVENUES

\$38,691,956

Contributed
Support
\$4,724,480

Investment
Earnings
\$1,061,445

EXPENSES

\$36,889,385























Page 9 top to bottom, left to right: MC Brad Drazen; Barbara & Steven Brodrick with Rebecca & Jim Loree; Eric Cormier & Ovations 2019 Co-Chair Ally Cormier; The 2019 Ovations Committee; Ovations 2019 Co-Chair Betsy Udal & Matt Udal; Bushnell President & CEO, David Fay & Brandon Baker; Bonnie Malley, Rich Brown, Patricia & Eric Daniels, Jason & Kimberly Arnold; Tom Barnes & Jeffrey Hoffman flank Melanie Barnes & Nancy Hoffman

Page 11 top to bottom, left to right: Greg Piecuch, Kathy Coss & Stephanie Fried; Patricia & Ed Shirley; Viviane Grady; Peggy Beley & David Fay; Sara Bronin & Hartford Mayor Luke Bronin; Amber & David Schilberg; The live auction was action-packed & filled with excitement!; McKinley Frey Albert; Yolande Spears & Marta Morales; Nancy & David Zwiener; Ken & Kate McAvoy; Markus & Ania Muhlhauser; Dolores Iannini, Monica Hoffman & Sara Bronin

EDUCATION HIGHLIGHTS

The 2018-19 school year marked the 26th year of The Bushnell's PARTNERS® (Partners in Arts & Education Revitalizing Schools) program. Our education team provided arts-integrated curriculum to 41 schools in Greater Hartford and beyond, reaching over 13,000 students. Through in-classroom units and other community outreach initiatives, The Bushnell offered more than 18,000 unique artistic encounters to Connecticut youth.

This past year marked the start of a new chapter in PARTNERS history as we expanded the use of digital technology as a pedagogical tool to enhance student engagement and provided new opportunities for learning and curriculum development. This past spring we launched a pilot program in Meriden and Hartford schools that centered on a new music composition app, MusiQuest, created by Edify Technologies. In addition to supplying iPads and instruction for students, The Bushnell provided professional development and curriculum design for teachers. This enhancement to our traditional artsintegrated programming was met enthusiastically, as teachers applied MusiQuest to other academic areas, including computer science and literacy, and nearly 1,000 students created 15,000 unique "songs."

Propelled and inspired by the possibilities that our digital world affords, these programs will be expanding for the upcoming school year, with planning underway to further incorporate aspects of artificial intelligence and virtual reality, including interactive, Alexa-style "chatbots," which will add a level of depth and immersion to the learning experience. There is great potential to fully integrate literacy, the humanities, creativity, and technology in a dynamic way, reconceptualizing the very nature of a 21st century classroom.

As our school units are being re-imagined, the more traditional aspects of PARTNERS, including talent development, remain at the heart of our programming. Young artists, from vocalists and instrumentalists to poets and dancers, honed their craft through programs such as Jazzicians, The Ensign-Darling Vocal Fellowship and the Ellen J. Goldfarb Language Arts Festival. Musical Explorers, our popular introductory unit for the younger set (students in grades K-2), provided the context for the first integration of the MusiQuest application.

With a rich tradition and years of success to draw from, we are filled with anticipation for how the future of PARTNERS will unfold. With the generous support of our donors, who help make this program possible, and the enthusiasm of our participating schools, we continue to make an impact on the lives of Connecticut students, remaining true to those original words in our mission, "...and in partnership with others, deploy the arts as catalysts to advance education..."







BROADWAY SERIES

The Play That Goes Wrong Fiddler on the Roof Hamilton Charlie and the Chocolate Factory **RENT** Come From Away Waitress

ENCORE SERIES

The Lion King Cats Beautiful The Sound of Music

People's United Bank and Dominion

BUSHNELL CHILDREN'S THEATRE

Mad Libs Live! Warriors Don't Cry The Very Hungry Caterpillar Magic School Bus: Lost in the Solar System Diary of a Worm, a Spider, and a Fly Fahrenheit 451

SPECIAL EVENTS

Bring It Live!

Dan and Phil - Interactive Introverts

Celtic Thunder X Tour

Palvo in Concert

RAIN: A Tribute to the Beatles

19-20 Broadway Preview Starring Seth Rudetsky

Latin History for Morons Patti Smith and Her Band Diavolo: Architecture in Motion

Cruel Intentions

An Evening with Neil deGrasse Tyson

The Choir of Man Whose Live Anyway? The Naked Magicians Branford Marsalis Quartet

Bob Woodward

Ina Garten: The Barefoot Contessa

The Price is Right Live

Joe Bonamassa

Salute to Vienna New Year's Concert

Nickelodeon's JoJo Siwa D.R.E.A.M. The Tour

Warren Miller's Face of Winter

SENSORY FRIENDLY SERIES

The Very Hungry Caterpillar Festive Family Fun Day

Liberty Bank

SENSORY FRIENDLY SERIES

Magic School Bus: Lost in the Solar System **Drumming About You** Active Bodies, Active Brains: A dance class

COMMUNITY EVENTS

Nengo Flow & friends Real G 4 Life Concert Constitution Records presents The Parlour Opera Players in A Game of Werewolf Techstars + Stanley Demo Day Bernstein, Barber, and Brahms Lily Tomlin Lite 100.5 WRCH's 21st Annual Nite of Lite Laughter 100 Men of Color Black Tie and Gala Awards 2018

A Historic Evening with Anne Franks' Stepsister Eva Schloss

EduHam

Platinum Comedy Tour

Travelers Chorale

The Bridal Showcase

Hot Chocolate Soul

Hamiltunes

StarQuest

Evjen Academy of Performing Arts

Studio Showcase

Hall of Fame Dance Challenge

On Wealth Event featuring Kevin O'Leary Connecticut Ballet presents Old, New,

Borrowed, and Blue!

The 100 Women of Color Black Tie and Gala Awards 2019

Shen Yun

Bloomfield District Arts Festival presents Kings and Queens of Soul

Hartford InsurTech Demo Day 2019

Celtic Woman



THE YEAR ON STAGE

The first word most people associate with The Bushnell is "Broadway." And in a year dominated by *Hamilton*, it might seem like that's all we do. But the breadth and depth of programming in our halls, this season and every season, is a testament to the varied tastes, interests, and passions of our audiences. We'll continue to bring you not only the best of Broadway, but also a range of entertainment that reaches out and speaks to the diversity of our community.

UIL HOLDINGS CORPORATION

iLuminate

CONNECTICARE

National Geographic Live - Steve Winter National Geographic Live - Cristina Mittermeier National Geographic Live - Kobie Boykins

ROBINSON + COLE

The New Chinese Acrobats American Girl Live Double Dare Live Wild Kratts Live 2.0

AETNA

Black Violin

FAIRVIEW CAPITAL PARTNERS

Jazz at Lincoln Center Orchestra with Wynton Marsalis

THE JACKSON LABORATORY

Kronos Quartet

HARTFORD SYMPHONY ORCHESTRA HARTFORD SYMPHONY MASTERWORKS SERIES

Pictures at an Exhibition
Brass & Brahms
Tchaikovsky's Firsts
Bach & Beyond
Latin Lovers
Mozart Meets Klezmer
Vaughan Williams & Mendelssohn
Beethoven's 5th
Mahler 5

HARTFORD SYMPHONY POPS! SERIES

Star Wars: A New Hope in Concert Leslie Odom, Jr. in Concert Let's Dance! Harry Potter and the Prisoner of Azkaban in Concert

HARTFORD SYMPHONY ORCHESTRA SPECIAL EVENTS

Talcott Mountain Music Festival HSO 2019 Young Artists Competition







A significant component of presenting *Hamilton* at The Bushnell was the opportunity to be an EduHam market. EduHam is the show's education outreach initiative, sponsored nationally by the Gilder-Lehrman Institute, a non-profit institution dedicated to promoting the knowledge and understanding of American History. Numerous local donors also stepped forward to make sure this special day could happen in Hartford.

On December 13 last year, 2700 students from area Title I schools came together at The Bushnell to support one another's artistic achievements at EduHam. To prepare for their experience, students studied the people and events of the Founding Era and developed a number of performance pieces based on what they learned. More than two dozen student performers presented their work on the set of *Hamilton* before enjoying a Q&A session with members of the production. *Hamilton* company member Tré Frazier, who grew up in Connecticut and is a graduate of the Greater Hartford Academy of the Arts, moderated the performances and the panel.

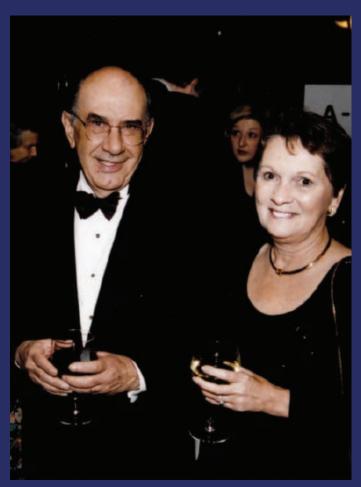
After lunch, students returned to the Mortensen for a special matinee of the production, which was also attended by Governor-elect (now Governor) Ned Lamont, who met with students after the show.

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Tony and Betty Autorino

IN GRATITUDE FOR TONY AUTORINO, 1938-2019

Tony Autorino was born in the South End of Hartford and lived in Greater Hartford his entire life. He loved Hartford and many organizations in our city, but none more than The Bushnell, where he served as a Trustee and then Honorary Trustee for twenty-two years. His crowning achievement was as Chair of the Fund for the New Bushnell, which resulted in the beautiful addition to the original Memorial. Since 2001, countless people have been able to experience and celebrate the arts, education programs, community conversations, and special life events here thanks to this addition.

His intellectual leadership was undeniable, but perhaps most impactful for The Bushnell was that here, Tony led from his heart. That quality was evident in his leadership of the Fund for the New Bushnell, where he inspired others to give generously, and where he and his wife Betty became charter members of The Bushnell Cornerstone Society through their extraordinary philanthropy.

Tony's generous heart led him to give so much of himself to The Bushnell, and that heart will always be present here and most palpably felt in Autorino Great Hall, so named in gratitude for the leadership and philanthropy of Tony and the Autorino family. It is an exceptional legacy for which we will always be grateful.

Special thanks to our leadership and legacy donors, whose generous gifts play a significant role in sustaining The Bushnell's mission, both now and for the future.

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\$100,000 & UP

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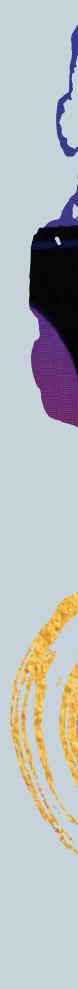
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New Britain High School Noah Webster MicroSociety Magnet School Platt High School Renzulli Gifted & Talented Academy RHAM High School R.J. Kinsella Magnet School of Performing Arts Rockville High School Roger Sherman Elementary School Sunset Ridge Middle School Thomas Hooker Elementary School Vinal Technical High School Washington Middle School

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West Middle School

West Middle School
Noah Webster Microsociety
Magnet School
Breakthrough North
Magnet School
Dwight-Bellizzi School
Renzulli Gifted and
Talented Academy
Roger Sherman
Elementary School
John Barry Elementary School
Washington Middle School



School

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R. J. Magnet School of Performing Arts Sarah J. Rawson Elementary

School

Renzulli Gifted & Talented Academy

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Renzulli Gifted & Talented
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Andre DaCunha, trumpet
Heavenly Davila, percussion
Nayeli Figueroa, flute
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percussion
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Diego Martinez, flute
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Max Nieves, saxophone
Nisa Rodriguez, saxophone
Andrew Shepard, saxophone
Jahir Sanchez, trumpet
Dillon Seal, percussion
Nazif Seidi, trumpet
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Joshua Tomczyk, trombone
Marcus Vega, percussion
Ethan Webster, clarinet

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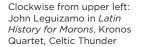
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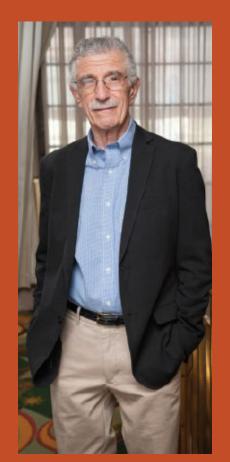
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IN GRATITUDE FOR DR. ALAN J. SCHWARTZ, 1932-2019

Growing up in the North End of Hartford, Alan Schwartz came to The Bushnell as a child, worked here as an usher in his teens, and returned to us in his adult life as a passionate patron, a generous donor, and a member of our Board of Overseers (recently renamed the Board of Ambassadors). Alan served on this Board for twenty-two years, bringing enthusiasm, insight, and friendship and serving as a most effective champion for The Bushnell.

The Bushnell was Alan's second home in his teen years and was where his love of live entertainment began. He and his friend and fellow usher, Charles Nelson Reilly, were witness to many wonderful performances during the mid-1940s. There was a camaraderie among the ushers that stayed with Alan his entire life, and he held today's corps of volunteer ushers in the highest regard.

Several years ago, we asked the community to share stories about their connections to The Bushnell. Alan wrote: "When I sit in Mortensen Hall and look up at the exquisite ceiling, I am home. It's where I want to be. I feel the presence of all those brilliant artists who have graced its stage. They—to use a neurological term—are a major part of my autobiographical memory. More than that, they are part of the fabric of my soul. This is my Bushnell, the home in my heart."

When we look at our glorious mural, Drama, in Mortensen Hall, we will always gratefully remember Alan's zest for life, incredible intellect, passion for The Bushnell, and abiding friendship with so many of us here.



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Waitress Joan Marcus: Charlie and the Chocolate Factory, Fiddler on the Roof, Hamilton

Matthew Murphy: Come from Away, Latin History for Morons Carol Rosegg:

All EduHam photos courtesy of Glider-Lehrman Foundation



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